

RESOURCE MOBILIZATION AND MANAGEMENT OFFICE (RMO)

**Resource mobilization and
management officer**
Dr Olaf Kelm

**Resource mobilization and
management assistant**
Ms Claire Salignat

Resource mobilization assistants
Ms Maud Bessenay
Ms Véronique Chabanis

Students
Ms Mathilde Boisserin
Ms Amandine Devouassoux
(until November 2018)
Ms Daria Plotkina
(until September 2018)
Ms Anna Schmutz

The Resource Mobilization and Management Office (RMO) works closely with the Office of the Director (DIR) and the Section of Support to Research (SSR) to guide the scientific Groups across the Agency in identifying and securing funding and in carrying out projects according to the highest project management standards. The team functions as the Agency's Project Management Office (PMO).

RESOURCE MOBILIZATION ACTIVITIES

RMO supports the scientific Groups in identifying and responding to funding opportunities, and in securing extrabudgetary funding. Against a backdrop of decreasing success rates across a wide range of funders, the Agency has continued to be successful in attracting funding through research grants. The office pursues two main lines of activities. Novel funding sources are systematically identified and funding opportunities tightly monitored. The Group follows up on more than 100 funders, and publishes information on more than 250 funding opportunities

every year. In addition, the Group collects funder intelligence and news, and supports the IARC researchers in targeting the relevant opportunities in the best possible manner. For such a tailored approach, the Group has put in place a bibliometric approach that enables appropriate funders to be identified using specific keywords on areas of interest.

In addition, RMO is increasingly called upon for proactive resource mobilization, for which a much more direct approach is required. To this end, RMO dedicates significant efforts in enhancing IARC's visibility with strategic partners, including current or potential new Participating States, organizing bilateral meetings, and launching open seminars and events. For example, RMO has worked with colleagues across the Agency to facilitate collaborations and meetings with researchers from more than 30 countries, and has organized scientific meetings with key partners; has followed up on a total of 20 memoranda of understanding or agreement; is disseminating a newsletter prepared by COM; coordinated three evenings

for the general public; and organized a kick-off meeting for the Nouveau Centre campaign in the context of World Cancer Day on 4 February 2019, attended by representatives of the Ville de Lyon, the Metropole, the Region, and the Prefecture.

PROJECT IMPLEMENTATION (PMO)

A crucial element of any strategic engagement is to prove to be a reliable and trustworthy partner. In this context, it is of the utmost importance to ensure best-practice implementation of projects funded from extrabudgetary sources. RMO is tasked with supporting the scientific Groups in negotiating contract terms, facilitating contract signatures, and following up on an average of 140 active grants at the macro level regarding compliance with funder policies and implementation of project plans according to the agreed main deliverables. This work greatly benefits from the new Project Management Platform that was introduced at IARC in 2017. This online tool, referred to as the Project Portal, was developed entirely

in-house to meet the specific business needs of IARC, and has been widely adopted across the Agency as a key information and management tool.

The project management activities of RMO are continually expanding to better support the scientific Groups at both the pre-award and post-award level. Support across the portfolio of IARC projects includes: project management training; knowledge management; provision of reference policies, documents, and checklists; central programmatic, administrative, and financial follow-up and archiving; budget surveillance; and due diligence deliverables.

The mission of RMO is to increase the financial resources available to the Agency to enable the project-based implementation of IARC's mandate, and to strengthen and streamline the underlying administrative processes.

